

#### **BOARD OF DIRECTORS**

#### **METROPOLITAN ATLANTA RAPID TRANSIT AUTHORITY**

#### **OPERATIONS AND SAFETY COMMITTEE**

**THURSDAY, JUNE 26, 2025** 

ATLANTA, GEORGIA

#### **MEETING MINUTES**

#### 1. CALL TO ORDER AND ROLL CALL

Chair Thomas Worthy called the meeting to order at 11:39 A.M.

**Board Members** Al Pond

**Present:** Freda Hardage

James Durrett Roderick Frierson

Rita Scott

Thomas Worthy Sagirah Jones Shayna Pollock

**Board Members** Kathryn Powers

Absent: Russell McMurry Valencia Williamson

valericia vyilliamst

Jennifer Ide

Jacob Tzegaegbe Jannine Miller

Elizabeth Bolton-Harris

Staff Members Present: Rhonda Allen

Jonathan Hunt Kevin Hurley Michael Kreher Ralph McKinney Steven Parker George Wright

Also in Attendance: Justice Leah Ward Sears, Phyllis Bryant, Kenya Hammond, Jacqueline

Holland, Tyrene Huff, Erik Johnson, Anthony Morrow, Paula Nash,

Anthony Thomas and Sean Thomas

#### 1. APPROVAL OF THE MINUTES

#### Minutes from May 22, 2025, Operations & Safety Committee

Approval of the minutes from May 22, 2025. On a motion by Board Member Hardage, seconded by Board Member Worthy, the motion passed by a vote of 8 to 0 with 8 members present.

#### 2. RESOLUTIONS

#### Resolution Authorizing the Award of a Contract for Authority-Wide Landscaping Services, IFB B50591

Approval of Resolution Authorizing the Award of a Contract for Authority-Wide Landscaping Services, IFB B50591. On a motion by Board Member Durrett, seconded by Board Member Worthy, the resolution passed by a vote of 8 to 0 with 8 members present.

#### Resolution Authorizing the Award of a Contract for Ultra Low Sulphur Clear Diesel and Unleaded Gasoline Blended with 10% Ethanol, IFB B50588

Approval of Resolution Authorizing the Award of a Contract for Ultra Low Sulphur Clear Diesel and Unleaded Gasoline Blended with 10% Ethanol, IFB B50588. On a motion by Board Member Durrett, seconded by Board Member Hardage, the resolution passed by a vote of 8 to 0 with 8 members present.

#### Resolution Authorizing a Modification in Contractual Authorization for Vehicle Towing Services, IFB B50087

Approval of Resolution Authorizing a Modification in Contractual Authorization for Vehicle Towing Services, IFB B50087. On a motion by Board Member Pollock, seconded by Board Member Hardage, the resolution passed by a vote of 8 to 0 with 8 members present.

### Resolution Authorizing the Award of a Contract for Demand Response Transit Software and Equipment, RFP P50482

Approval of Resolution Authorizing the Award of a Contract for Demand Response Transit Software and Equipment, RFP P50482. On a motion by Board Member Durrett, seconded by Board Member Worthy, the resolution passed by a vote of 8 to 0 with 8 members present.

#### 3. OTHER MATTERS

#### FY25 April Key Performance Indicators (Informational Only)

#### 4. ADJOURNMENT

The Committee meeting adjourned at 12:12 P.M.

Respectfully submitted,

Tyrene L. Huff

Assistant Secretary to the Board

Tyrene L. Haff

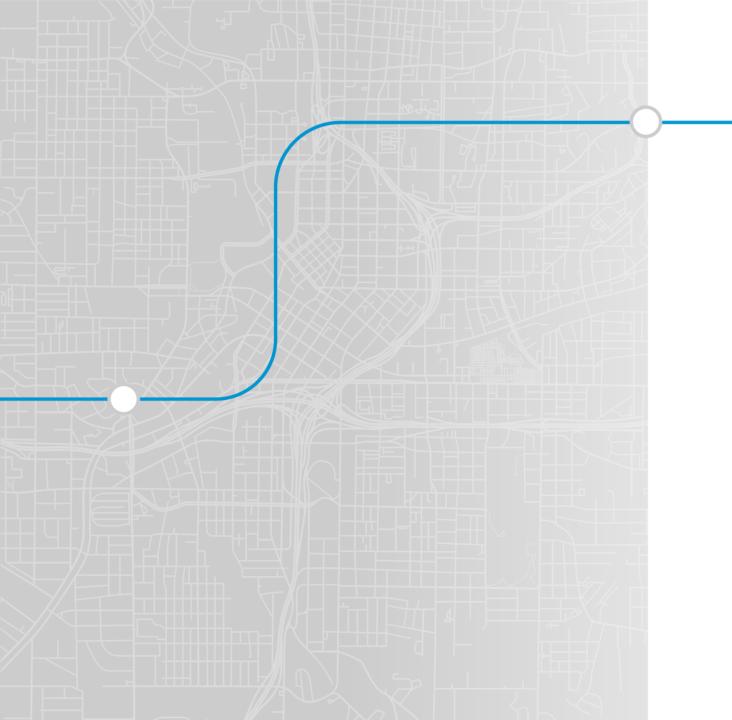
YouTube link: https://www.youtube.com/live/-lbgivROYig?si=Zpet31Z6XUR04dE3



### Resolution Authorizing the Award of IFB B50591 for Authority Wide Landscaping Services

Operations & Safety June 26, 2025

Sean Thomas
Director of Facilities



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### **Key Topics**

- I. Scope of Work
- II. Location Overview
- III. Bid Timeline
- IV. Award Analysis
- V. Recommendation



#### **Scope of Work**

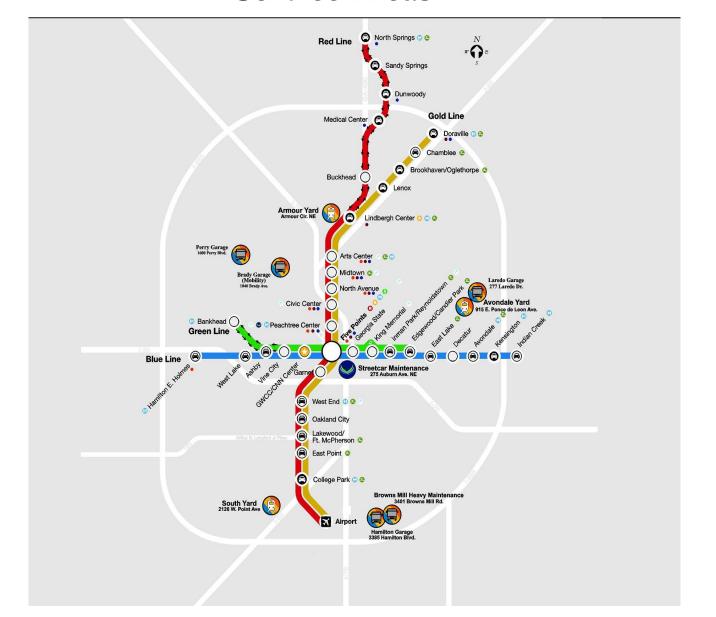
- ☐ Daily Tasks
  - Mowing, edging, blowing, trimming, delittering
- ☐ Quarterly/Seasonal Tasks
  - Mulch, Aerate, Fertilize, herbicide
- Annual Tasks
  - Soil testing, Refresh planter beds
- ☐ Supplemental Tasks
  Remove vines, kudzu, etc.
- **☐** Special Events







#### **Service Areas**









#### **Bid Timeline**

Invitation for Bids	October 16, 2024	
Pre-Bid Conference	October 28, 2024	
RFI Deadline	October 30, 2024	
Bid Deadline	November 18, 2024	10 bids received
Recommendation	April 2025	4 firms



### **Award Analysis**

Contract: IFB 50591

**Award**: \$10,601,033.70

**Term**: 5 years

**DBE Goal**: 25%

**Vendors**: Multi-Award(4)

**DBE's (3)** 

- Includes provisions for Clayton O&M
- Covers 143 sites





# IFB 50591 Authority Wide Landscaping Services \$10,601,033.70

- ✓ CMG Landscaping\*
- √ Flex Landscaping
- ✓ Lawn Creations\*
- ✓ Stone Mountain Shrub & Turf\*





Thank You



### RESOLUTION AUTHORIZING AWARD OF A CONTRACT FOR AUTHORITY-WIDE LANDSCAPING SERVICES, IFB B50591

WHEREAS, the Authority's Office of Facilities has identified the need for the Authority-Wide Landscaping Services, Invitation for Bids Number B50591, and

WHEREAS, on October 16, 2024, the Metropolitan Atlanta Rapid Transit Authority duly sent notice of the Invitation for Bids to potential Bidders; and

WHEREAS, notices of the said Invitation for Bids were advertised in the local newspaper of the largest circulation in the Atlanta metropolitan area, once in each of the two weeks prior to opening bids; and

WHEREAS, all Bidders were given an opportunity to protest the bid instructions, specifications, and/or procedures; and

WHEREAS, On December 10, 2024, at 2:00 p.m., local time, ten (10) bids were publicly opened and read aloud; and

WHEREAS, the bid submitted for CMG Landscape & Maintenance, LLC, is responsive and responsible, and the bidder is capable of performing the Contract; and

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WHEREAS, the bid submitted for Flex Landscaping, LLC., is responsive and

responsible and the bidder is capable of performing the Contract; and

WHEREAS, the bid submitted for Lawn Creations, LLC., is responsive and

responsible, and the bidder is capable of performing the Contract; and

WHEREAS, the bid submitted for Stone Mountain Turf & Shrub Care, Inc. is

responsive and responsible and the bidder is capable of performing the Contract.

**RESOLVED THEREFORE**, by the Board of Directors of the Metropolitan

Atlanta Rapid Transit Authority that the General Manager/CEO or his delegate be, and

hereby is, authorized to execute a Contract on substantially the same terms and conditions

as contained in the Invitation of Bids Number B50591, Authority-Wide Landscaping Services

between the Authority and CMG Landscape & Maintenance, LLC., Lawn Creations, LLC.,

Flex Landscaping, LLC., and Stone Mountain Turf & Shrub Care, Inc. to provide the

Authority-Wide Landscaping Services in the combined amount of \$10,601,033.70.

Approved as to Legal Form:

DocuSigned by:

Jonathan J. Hunt

Chief Counsel, Metropolitan Atlanta

**Rapid Transit Authority** 



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### **Bus Maintenance**

Resolution Authorizing the Award of a Contract for the Procurement of Diesel and Unleaded Fuel,

IFB: B50588

Operations and Safety June 26, 2025

Anthony Morrow

Acting Manager Engineering, Reliability and,
Bus Maintenance



### **Discussion**

- Fuel Usage
- Fuel Delivery
- Pricing
- Winning Bid





### **Fuel Usage**

- Diesel 2.2 million gallons per year
- Unleaded 2 million gallons per year
- Total 4.2 million gallons per year





### **Fuel Delivery**



- All fuel for the Atlanta area is delivered through pipeline from Texas and Louisiana
- Local transporters receive fuel from the Doraville fuel terminal
- Deliver to each MARTA location





### **Pricing**

- MARTA pays the daily Oil Price Information Service (OPIS) pricing
- We receive a discount per gallon
- MARTA 2024 average unleaded \$2.31 per gallon
- MARTA 2024 average diesel \$3.01 per gallon diesel
- No tax









### **Winning Bidder**

Sunoco

\$60,282,566







The Office of Bus Maintenance respectfully requests authorization to Approve a contract in the requested amount of \$60,282,566

# RESOLUTION AUTHORIZING AWARD OF A CONTRACT FOR ULTRA LOW SULPHUR CLEAR DIESEL AND UNLEADED GASOLINE BLENDED WITH 10% ETHANOL, IFB B50588

WHEREAS, the Authority's Office of Bus Maintenance has identified the need for the Ultra-Low Sulphur Clear Diesel and Unleaded Gasoline Blended with 10% Ethanol, Invitation for Bids Number B50588, and

WHEREAS, on October 24, 2024, the Metropolitan Atlanta Rapid Transit Authority duly sent Notice of the Invitation for Bids to potential Bidders; and

WHEREAS, notice of the said Invitation for Bids was advertised in the local newspaper of the largest circulation in the Atlanta metropolitan area, once in each of the two weeks prior to opening bids; and

WHEREAS, all Bidders were given an opportunity to protest the bid instructions, specifications, and/or procedures; and

WHEREAS, On February 7, 2025, at 2:00 p.m., local time, seven (7) bids were publicly opened and read aloud; and

WHEREAS, the lowest bid submitted for Sunoco, LP, is responsive and responsible, and the bidder is capable of performing the Contract; and

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RESOLVED THEREFORE, by the Board of Directors of the Metropolitan

Atlanta Rapid Transit Authority that the General Manager/CEO or his delegate be, and

hereby is, authorized to execute a Contract on substantially the same terms and conditions

as contained in the Invitation of Bids Number B50588, Procurement of Ultra-Low Sulphur

Clear Diesel and Unleaded Gasoline Blended with 10% Ethanol, IFB B50588 between

the Authority and Sunoco, LP in the amount of \$60,282,566.00.

**Approved as to Legal Form:** 

Signed by:

Jonathan Hunt

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**Chief Counsel, Metropolitan Atlanta Rapid Transit Authority** 



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Resolution Authorizing a Contract Modification and Ratification for Contract IFB B50087 Vehicle Towing Services

Operations and Safety Committee June 26, 2025

> Erik Johnson - Director Office of Bus Maintenance



#### **Contract Overview**

- Two towing services companies are under contract S&W Towing and Gibbs Towing
- MARTA service area is divided into zones for each contractor
- Towing contractors are contractually prohibited from crossing into unauthorized zones
- The contract authorized up to \$458,550 for Gibbs Towing for zone 1 (Fulton Co.)
- A contract modification is required to continue towing services in zone 1
- Contract expires September 2025



#### **Ratification Information**

- On-street incidents in zone 1 requiring towing exceeded the authorized amount by \$166,390, due in part by:
  - Number of collisions requiring towing
  - Breakdowns due to aging bus fleet
  - Opportunities to improve maintenance program









#### **Corrective Actions**

- MARTA has expanded tow vehicle fleet to limit external contracted service
- Multiple MARTA personnel trained to operate tow vehicles





#### **Contract Authorization**

Current Contract Value	\$458,550.00
Ratification Amount	\$166,390.00
Additional Funds Requested	\$200,000.00
Total Contract Amount	\$824,940.00

 The Office of Bus Maintenance requests authorization for a contract modification and ratification of B50087 Vehicle Towing Services in the amount of \$366,390.00 bringing the Total Contract Amount to \$824,940.00



Thank You



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RESOLUTION AUTHORIZING THE MODIFICATION IN CONTRACTUAL

**AUTHORIZATION FOR VEHICLE TOWING SERVICES, IFB B50087** 

WHEREAS, on August 26, 2022, the General Manager entered into a Contract with

Gibbs Automotive & Electronics, LLC for Vehicle Towing services, Invitation for Bids

B50087; and

WHEREAS, MARTA staff has determined that it is in the best interest of the

Authority to increase the contract value to provide for known changes and additions to the

contract; and

WHEREAS, all contractual changes and additions for this modification will follow

the Authority's procurement policies and guidelines; and

**RESOLVED THEREFORE**, by the Board of Directors of the Metropolitan Atlanta

Rapid Transit Authority that the General Manager/CEO or his delegate be, and hereby is,

authorized to increase the authorization for Contract No. B50087 Vehicle Towing Services

from \$458,550.00 to \$824,940.00.

Approved as to Legal Form:

Jonathan J. Hunt

Chief Counsel, Metropolitan Atlanta

**Rapid Transit Authority** 



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# Resolution Authorizing the Award of a Contract for Demand Response Transit Software & Equipment P50482

Operations and Safety Committee MARTA Board of Directors June 26, 2025

#### **Anthony Thomas**

Manager of Customer Technology Products
Office of Customer Technology



### **Agenda**

- 1. Project & Contract Background
- 2. Procurement Timeline
- 3. Selection Rationale
- 4. Financial Considerations
- 5. Board Resolution Request





### **Project Background**

This Contract will provide technology for an **on-demand transit service** and improve the experience of **MARTA Mobility**.

 Project aligns with MARTA's strategic priorities by enhancing the reliability of MARTA's bus and paratransit services



**On-Demand Transit** 

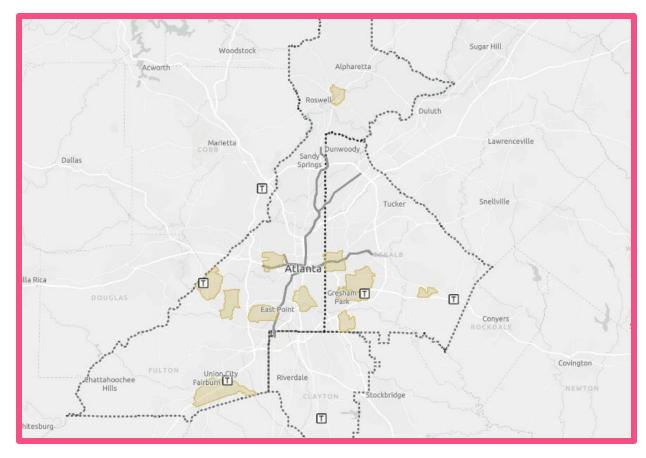


**Paratransit (Mobility)** 



### **Background Cont. - On-Demand Transit**

- On-demand transit provides flexible service that is booked in advance (typically 15-30 min) and is open to anyone
- 12 on-demand zones are included in MARTA's NextGen Bus Network, providing coverage service and supporting the network's increased focus on ridership service



Map showing 12 upcoming on-demand zones



### **Background Cont. - Paratransit (Mobility)**



Mobility Operator deploying a lift for a MARTA patron

MARTA Mobility is our service that provides ADA complementary paratransit service to anyone unable to ride or disembark from our other MARTA transit services.



### **Contract Background**

## Contract provisions for on-demand transit include:

- Full on-demand technology system, including customized rider and staff applications
- 35 ADA-accessible Ram Promaster 3500 vehicles

### Contract provisions for MARTA Mobility include:

- Full paratransit technology system
- Customer-facing application for reservations and eligibility

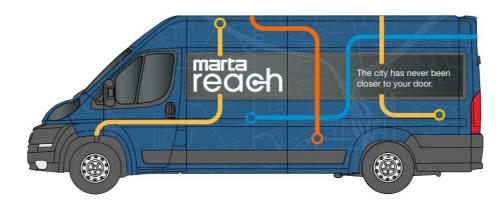


Image of Ram Promaster 3500 vehicle for on-demand with sample branding

The current Trapeze PASS system powering Mobility will be replaced.



- ✓ November 2024 RFP P50482 released
- ✓ February 2025 8 responsive proposals received
- ✓ February/March 2025 Evaluation team reviewed proposals and shortlisted 4 top proponents.
- ✓ March 2025 Oral presentations held
- ✓ April 2025 Recommendation to enter contract negotiations with RideCo
- ✓ May 2025 Contract negotiations completed
- Request Board authorization to award the contract







#### **Selection Rationale: RideCo**

- Prime Contractor: RideCo is a leader in on-demand and paratransit technology, powering large services including:
  - SEPTA (411 paratransit vehicles)
  - Metro/Houston (80+ paratransit & on-demand transit vehicles)
  - KCATA/Kansas City (100+ paratransit & on-demand transit vehicles)
- Responsive to all elements of the technical scope of work
- Provided complete understanding of MARTA's requirements and recommended a robust, customercentered design process
- High ratings from client reference checks
- DBE goal is 0% for this project



Vehicles sourced from:





The term of this Contract is 5 years, with no options to extend.

FY26 (Software Platform Fee, Purchase of 35 On-Demand Vehicles and associated equipment, Implementation Costs)	\$7,696,088
FY27 (Software Platform Fee)	\$729,215
FY28 (Software Platform Fee)	\$729,215
FY29 (Software Platform Fee)	\$729,215
FY30 (Software Platform Fee)	\$729,215
TOTAL*	\$10,612,948

<sup>\*</sup>This Contract is being funded by local capital funds.







#### **Board Resolution Request**

The Office of Customer Technology requests approval by the MARTA Operations & Safety Committee the resolution Authorizing the GM/CEO or his delegate to enter into a Contract for Demand Response Transit Software & Equipment, P50482, with RideCo in the amount of \$10,612,948.





Thank You



### RESOLUTION AUTHORIZING AWARD OF A CONTRACT FOR DEMAND RESPONSE TRANSIT SOFTWARE AND EQUIPMENT, REQUEST FOR PROPOSALS NUMBER P50482

WHEREAS, the Authority's Office of Customer Technology has identified the need for the Procurement of Demand Response Transit Software and Equipment, Request for Proposals Number P50482; and

WHEREAS, On November 22, 2024 the Metropolitan Atlanta Rapid Transit Authority duly sent to potential Offerors notice of its Request for Proposals for the Demand Response Transit Software and Equipment, RFP P50482; and

**WHEREAS**, notice of the said Request for Proposals was advertised in the Georgia Procurement Registry, the Georgia Local Government Access Marketplace, and on MARTA's website; and

**WHEREAS**, all Proponents were given the opportunity to protest the proposal instructions, specifications, and/or procedures; and

WHEREAS, on January 27, 2025 at 2:00 p.m., local time, eight (8) proposals were received; and

**WHEREAS**, the Authority's staff determined that RideCo U.S. Inc. submitted the most advantageous offer and other factors considered and is technically and financially capable of providing the services.

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RESOLVED THEREFORE, by the Board of Directors of the Metropolitan Atlanta

Rapid Transit Authority that the General Manager/CEO or his delegate be, and hereby is,

authorized to execute a Contract on substantially the same terms and conditions as

contained in the Request for Proposals Number P50482, between the Authority and RideCo

U.S. Inc. for the procurement of Demand Response Transit Software and Equipment in the

amount of \$10,612,948.00.

**Approved as to Legal Form:** 

Jonathan Hunt

Chief Counsel, Metropolitan Atlanta Rapid Transit Authority

## APRII FY25 PERFORMANCE (BUS OPERATIONS)



#### OFFICES OF

# BUIS TRANSPORTATION BUSMAINTENANCE



### **Operations KPIs (Bus)**

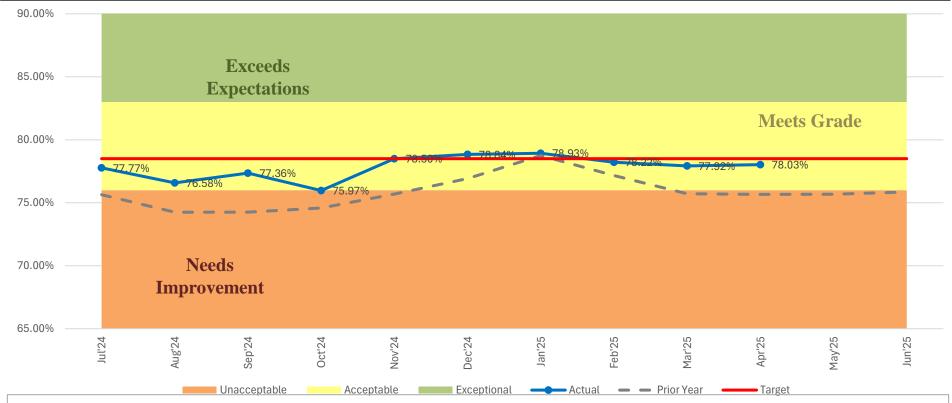
		Monthly	Monthly Variance vs.		YTD Variance vs.	Variance Vs. Prior
KPI Name	<b>FY Target</b>	Value	Projected	FYTD	Projected	FY
On-Time Performance	78.50%	78.03%	-0.47%	77.80%	-0.70%	1.91%
Mean Distance Between Failures	7500	3304	-4196	3620	-3880	-671
Customer Complaints per 100K Boardings	8.00	12.68	4.68	11.36	3.36	-0.37

#### Note:

- Prior to March 2025, we excluded data from the last stop on all bus routes in the calculation of Bus OTP. Beginning in March 2025, we revised the methodology to include the last stop on all bus routes. We implemented this change to measure performance more accurately over the entire route, better reflecting the customer experience. This revised methodology may result in a slight increase in OTP compared to the previous methodology and applies only to OTP calculations from March 2025 forward.
- For Bus OTP starting in FY 2025, we revised the calculation, which now excludes potentially inaccurate data that overstated the number of early departures from timepoints. We expect this to increase Bus OTP figures by ~1% and more accurately depict Bus OTP. Past figures will continue to use the prior methodology.

#### MARTANA METROPOLITAN ATLANTA RAPID TRANSIT AUTHORITY

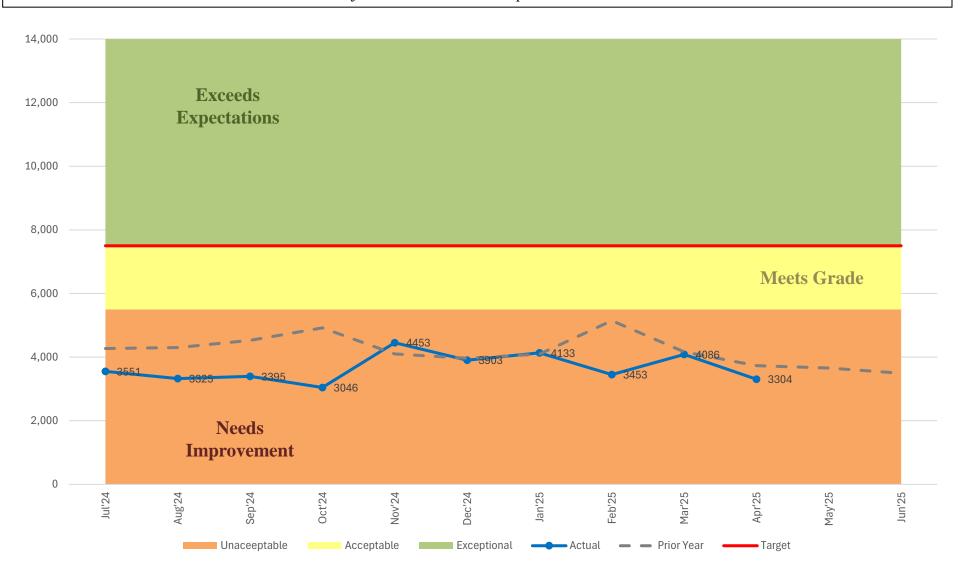
Bus On-Time Performance measured as percentage of on-time departures from defined time points on a given route. Departure is considered on-time, if made between 0 and 5 minutes after scheduled departure time.



#### *Note:*

- Prior to March 2025, we excluded data from the last stop on all bus routes in the calculation of Bus OTP. Beginning in March 2025, we revised the methodology to include the last stop on all bus routes. We implemented this change to measure performance more accurately over the entire route, better reflecting the customer experience. This revised methodology may result in a slight increase in OTP compared to the previous methodology and applies only to OTP calculations from March 2025 forward.
- For Bus OTP starting in FY 2025, we revised the calculation, which now excludes potentially inaccurate data that overstated the number of early departures from timepoints. We expect this to increase Bus OTP figures by ~1% and more accurately depict Bus OTP. Past figures will continue to use the prior methodology.

Bus Mean Distance Between Failures measured as the average actual vehicle miles (revenue + deadhead miles) between major mechanical failures reportable to NTD

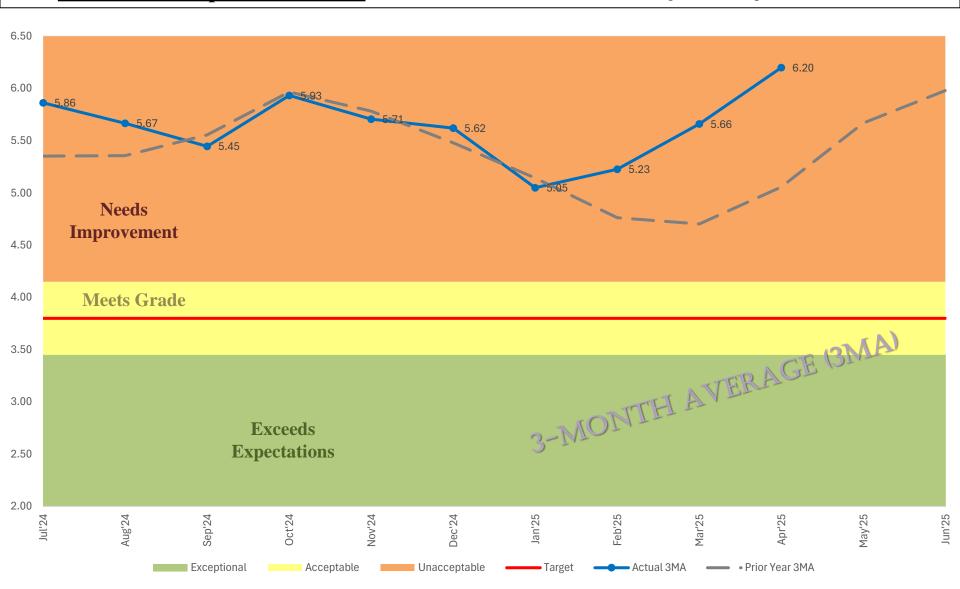




### BUS SAFETY KPI



Bus Collisions per 100K Miles measured as the number of collisions involving bus service per 100,000 hub miles.





### OFFICE OF MOBILITY

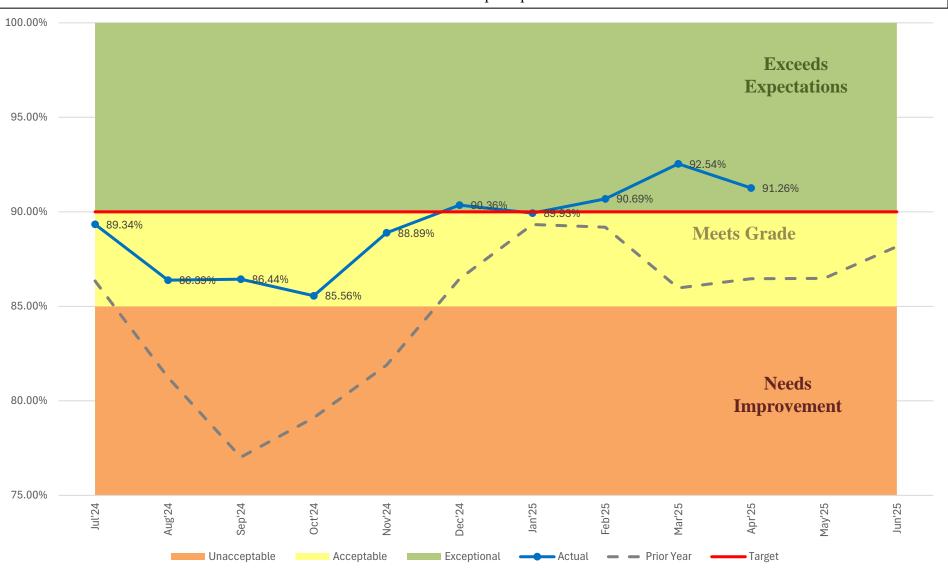


#### **Operations KPIs (Mobility)**

KPI Name	FY Target	Monthly Value	Monthly Variance vs. Projected	FYTD	YTD Variance vs. Projected	Variance Vs. Prior FY
On-Time Performance	90.00%	91.26%	1.26%	89.09%	-0.91%	4.88%
Mean Distance Between Failures	15,000	23024	8024	37719	22719	20060
Missed Trip Rate	0.50%	0.30%	-0.20%	0.46%	-0.04%	-0.76%
Reservation Average Call Wait Time	2:00	1:24	-0:36	2:11	0:11	-3:23
Reservation Call Abandonment Rate	5.50%	2.09%	-3.41%	3.29%	-2.21%	-5.06%
Customer Complaints per 1K Boardings	4.00	1.77	-2.23	2.76	-1.24	-2.17



Mobility On-Time Performance measured as the percentage of MARTA Mobility customer pickups made within 30 minutes from scheduled pickup time.



Mobility Mean Distance Between Failures measured as the average Mobility service miles between NTD reportable mechanical failures, i.e., those precluding a revenue vehicle from completing its revenue trip or starting its next scheduled revenue trip.

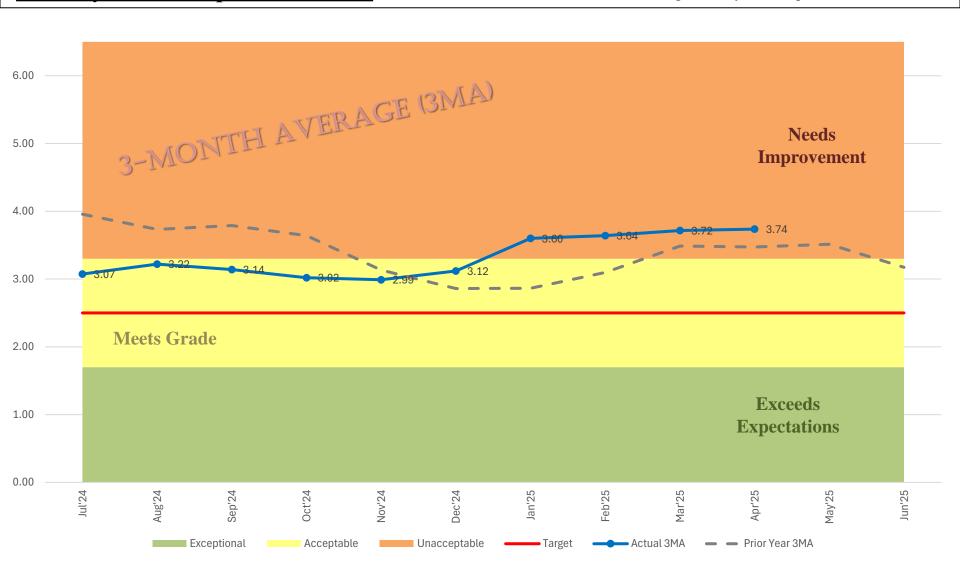




### MOBILITY SAFETY KPI



#### Mobility Collisions per 100K Miles measured as the number of collisions involving Mobility service per 100,000 hub miles.





## APRII, FY25 PERFORMANCE

(RAIL OPERATIONS)



#### OFFICES OF

# RAII TRANSPORTATION RAIL CAR

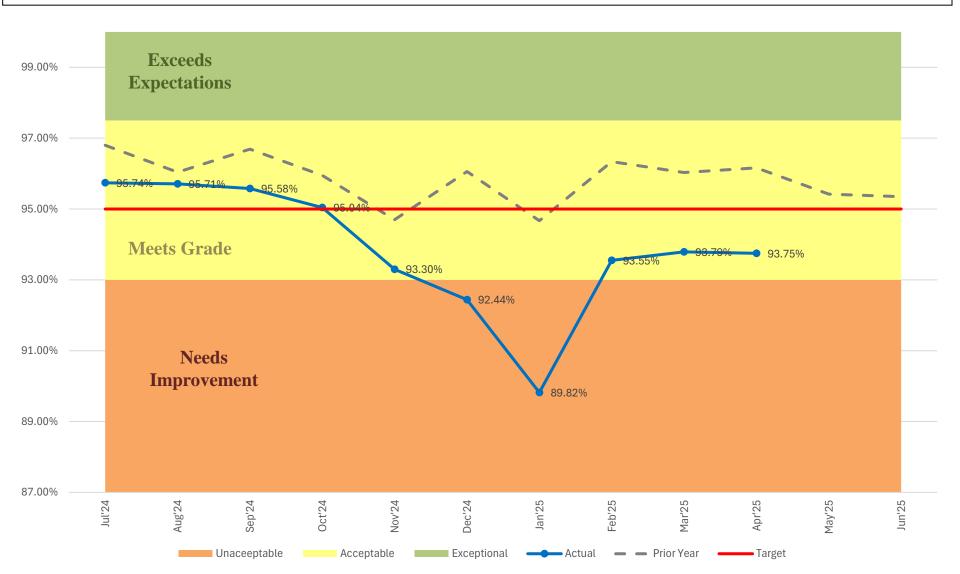
MAINTENANCE



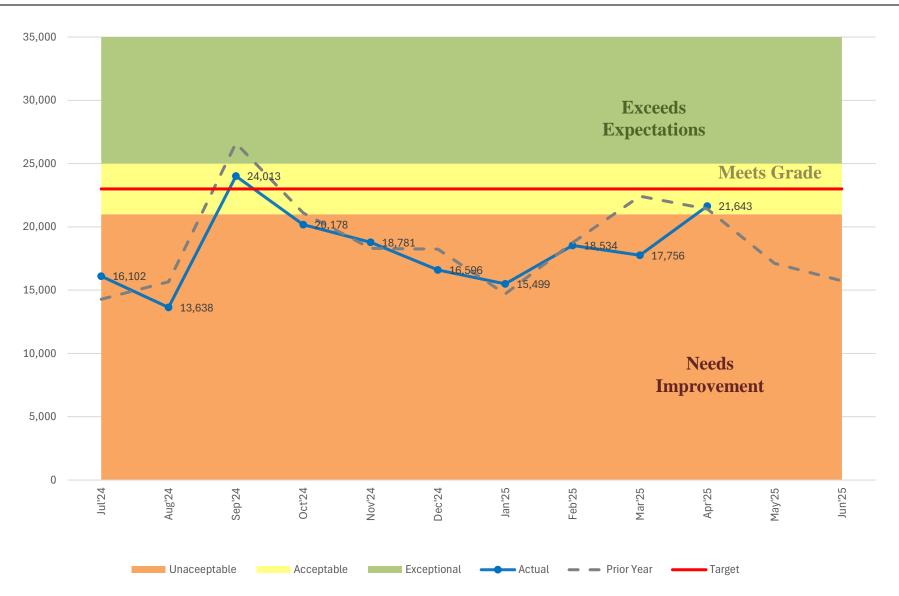
### **Operations KPIs (Rail)**

K P I Name	FY Target	Monthly Value	Monthly Variance vs. Projected	FYT D	YT D Variance vs. Projected	Variance Vs. Prior FY
On-Time Performance	95.00%	93.75%	-1.25%	93.83%	-1.17%	-2.11%
Mean Distance Between Failures	23,000	21643	-1357	17807	-5193	-751
Mean Distance Between Service Interruptions	475	248	-227	250	-225	-125
Customer Complaints per 100K Boardings	1.00	0.75	-0.25	0.83	-0.17	0.33

Rail On-Time Performance measured as percentage of scheduled rail trips that originated and ended on-time, i.e., departed time points of origin and/or arrived at time points of destination no later than 5 minutes after scheduled time.



Rail Mean Distance Between Failures measured as the average rail car miles between NTD reportable mechanical failures, i.e., those precluding a rail car from completing its revenue trip or starting its next scheduled revenue trip.



### OFFICE OF

### VERTICAL TRANSPORTATION



### **Operations KPIs (Vertical Transportation)**

KPIName	FY Target	Monthly Value	Monthly Variance vs. Projected	FYTD	YTD Variance vs. Projected	Variance Vs. Prior FY
Escalator Availablity	98.50%	98.57%	0.07%	98.55%	0.05%	0.04%
E levator A vailablity	98.50%	98.67%	0.17%	98.63%	0.13%	0.07%

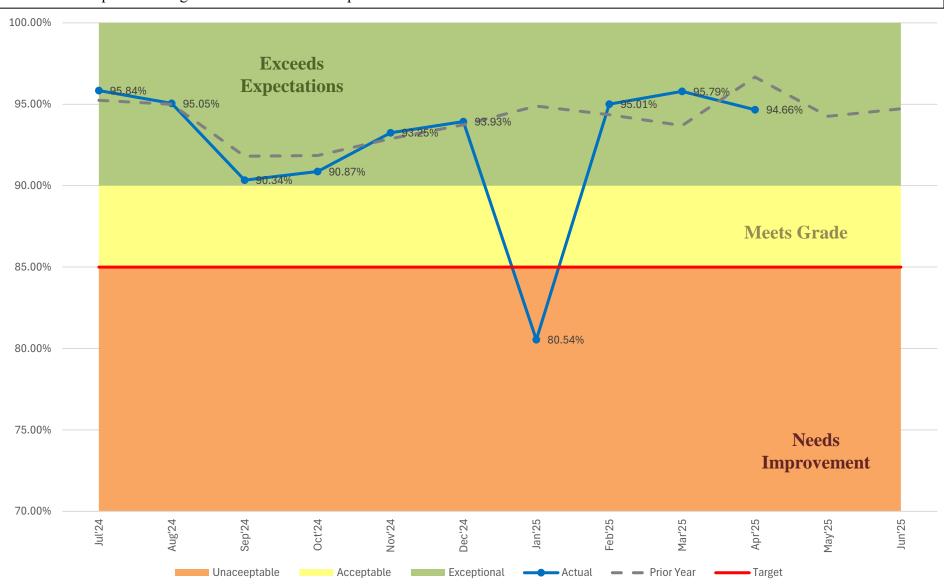
## APRII, FY25 PERFORMANCE (STREETCAR)



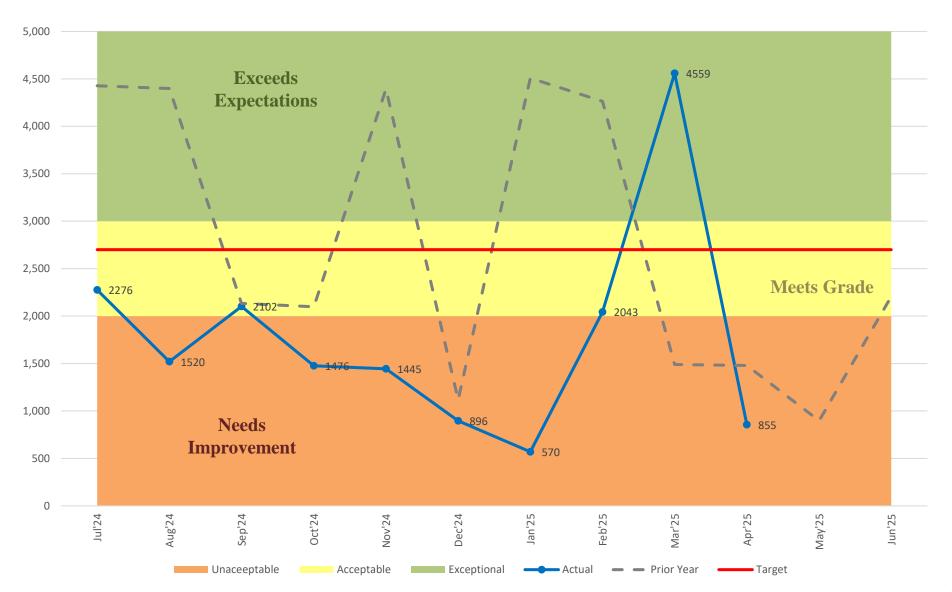
### **Operations KPIs (Streetcar)**

KPI Name	FY Target	Monthly Value	Monthly Variance vs. Projected	FYTD	YTD Variance vs. Projected	Variance Vs. Prior FY
On-Time Performance	85.00%	94.66%	9.66%	92.50%	7.50%	-1.51%
Mean Distance Between Failures	2700	855	-1845	1401	-1299	-1522
Customer Complaints per 1K Boardings	0.10	0.00	-0.10	0.01	-0.09	0.01

Streetcar On-Time Performance measured as percentage of scheduled trips that originated and ended on-time, i.e., departed time points of origin and/or arrived at time points of destination no later than 5 minutes and 59 seconds after scheduled time.



Streetcar Mean Distance Between Failures measured as the average actual vehicle miles (revenue + deadhead miles) between major mechanical failures reportable to NTD, except for those that occur at the end of the line.



## APRII FY25 PERFORMANCE (CUSTOMER SERVICE)

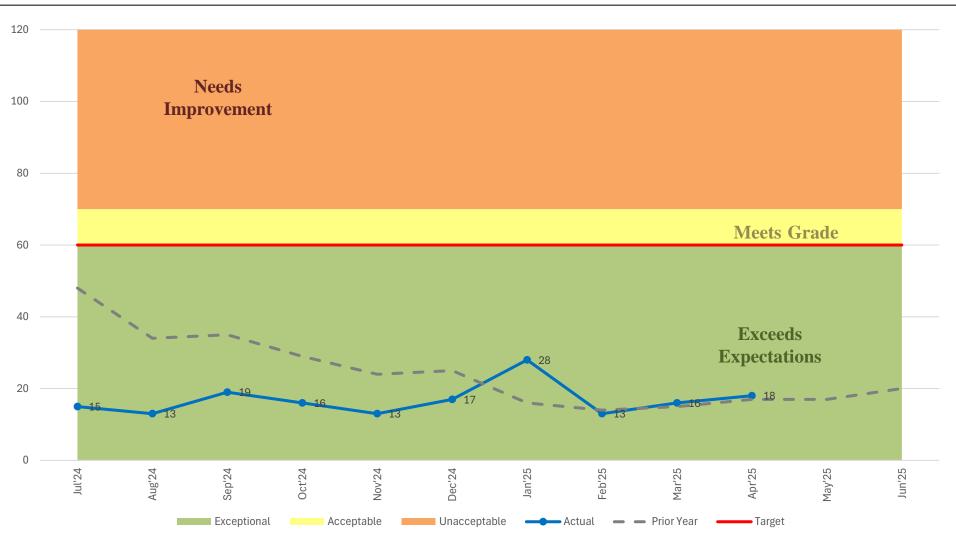


#### **Customer Service KPIs**

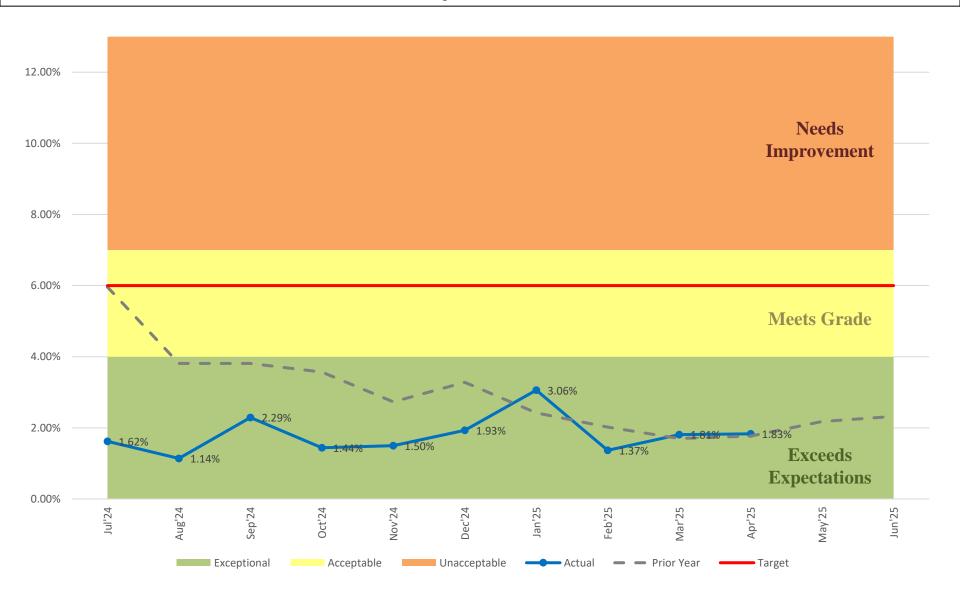
KPI Name	FY Target	Monthly Value	Monthly Variance vs. Projected	FYTD		Variance Vs. Prior FY
Customer Service Call Wait Time	1:00	0:18	-0:42	0:17	-0:43	-0:09
Customer Service Call Abandonment Rate	6.00%	1.83%	-4.17%	1.82%	-4.18%	-1.33%



Average Customer Call Wait (in seconds) measured as average time a customer waits in queue prior to speaking to customer service representative.



Customer Call Abandonment Rate measured as the percentage of customers terminating a call, while waiting in queue for a customer service representative to answer the call.



## APRII, FY25 PERFORMANCE (SYSTEM SAFETY SECURITY & EMERGENCY MANAGEMENT)

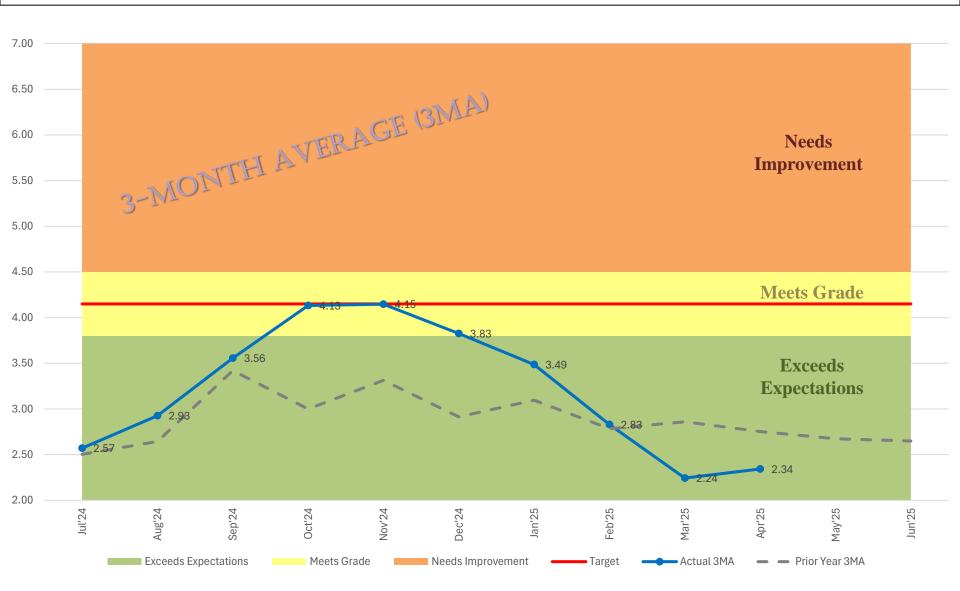


#### Safety & Security KPIs

KPI Name	FY Target	Monthly	Monthly Variance vs. Projected	FYTD	YTD Variance vs. Projected	Variance Vs. Prior FY
Part 1 Crime	4.15	3.01	-1.14	3.23	-0.92	0.25
Bus Collision Rate per 100K Miles	3.80	6.75	2.95	5.69	1.89	0.40
Mobility Collision Rate per 100K Miles	2.50	4.46	1.96	3.43	0.93	0.02
Employee Lost Time Incident Rate	3.80	5.77	1.97	6.59	2.79	2.35

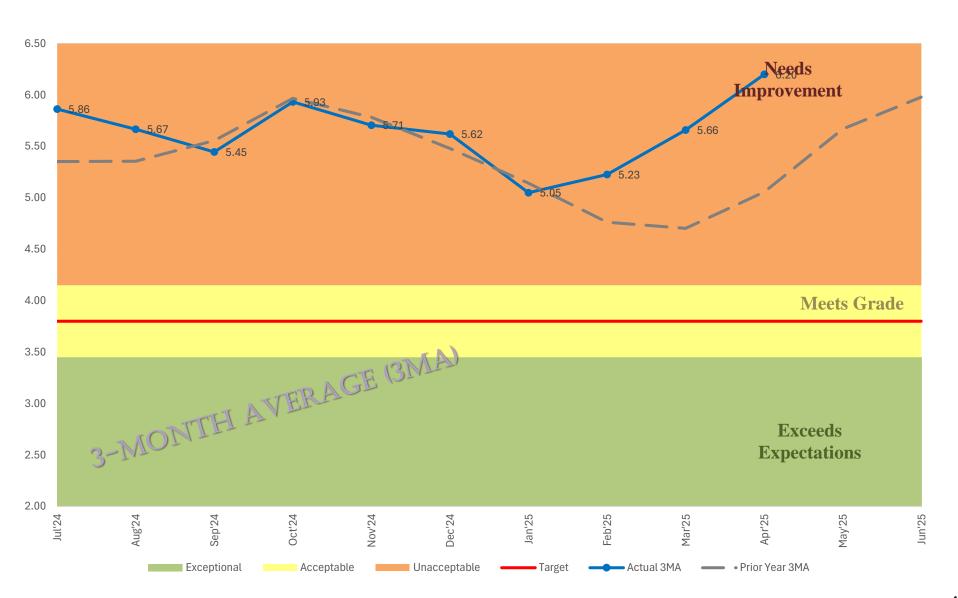


Part I Crime Rate measured as the number of Part I Crimes (homicide, forcible rape, aggravated assault, robbery, larceny/theft, motor vehicle theft, burglary, and arson) per one million unlinked passenger boardings.



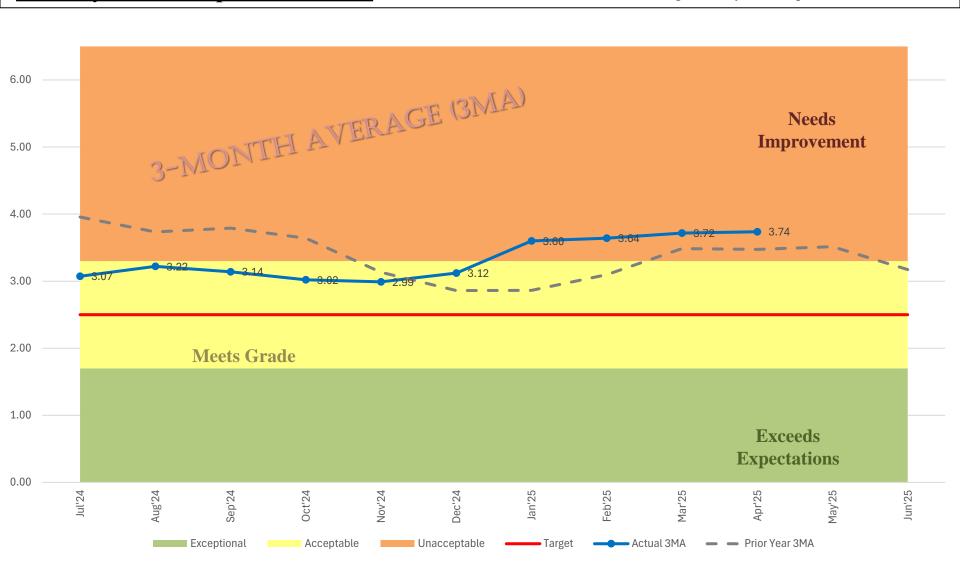


#### Bus Collisions per 100K Miles measured as the number of collisions involving bus service per 100,000 hub miles.





#### Mobility Collisions per 100K Miles measured as the number of collisions involving Mobility service per 100,000 hub miles.





Employee Lost Time Incident Rate measured as the annualized number of accidents resulting in the lost time of over 7 days per 100 employees.

